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Education:

B.A., University of Delaware (1984)
J.D., with honors, George Washington
University Law School (1987)

Bar Admissions:

Delaware (1987)
District of Columbia (1990)

Court Admissions:

United States District Court for the District of
Delaware (1989)

Memberships:

American Bar Association
Delaware State Bar Association
National Association of Women Business Own-
ers – Delaware Chapter
New Castle County Chamber Business Devel-
opment Advisory Council
The Forum of Executive Women

Articles:

- “Lands of Opportunity—Why Cayman and Delaware Entities Rule in Structured Finance,” *International Securitization & Finance Report*, Vol. 9, No. 18 (October 15, 2006)

Marla Hirshman Norton

Director

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Marla Hirshman Norton is a director at Bayard. She concentrates her practice on alternative business entities, corporate governance, and third party legal opinions. Marla has over twenty (20) years of experience in a variety of corporate and commercial transactions, including securitization transactions, corporate formation and governance, mergers and acquisitions, contract negotiation and drafting, and secured lending.

As a member of the American Bar Association, Marla participates in the Business Law Section and serves on the LLC, Partnership and Unincorporated Entities Committee, the Legal Opinions Committee and of the Middle Market and Small Business Committee, and is a member of the Forum on Franchising. She is the Chair the ABA Subcommittee on Business Trusts and is active on the drafting taskforce for the ABA Model Shareholders Agreement. Marla is a contributor to the efforts of the Commercial Law, Corporation Law and Intellectual Property Law Sections of the Delaware State Bar Association, and is active on the Delaware State Bar Association’s Partnership and LLC Committee and the Statutory Trust Committee.

Marla serves on the Legislative Committee of the Delaware Captive Insurance Association. She is a member of the Delaware chapters of the Forum of Executive Woman and the National Association of Women Business Owners (“NAWBO DE”) and served on the NAWBO DE Board from 2001 through 2008. Marla presently serves as Secretary and Board Member of The Delaware Center for Contemporary Arts, a noncollecting art museum in Wilmington, Delaware, and as President of Temple Beth El in Newark, Delaware.

Marla has been named a leading lawyer by Chambers USA earning a band 3 ranking in the “Corporate/M&A” practice area in 2008 and in the “Corporate/M&A & Alternative Entities” practice area in 2009 and 2010. Marla was also named as a Delaware Super Lawyer for 2007 in the field of business/corporate law in the June 2007 issue of *Philadelphia* magazine and was named as a “Top Lawyer” in 2001 in the area of corporate law based on a survey of the Delaware State Bar Association published by *Delaware Today* magazine.

Marla frequently lectures on topics including choice of business entity and buying and selling businesses. She offers a vast array of business and financial transactional experience and knowledge to her clients and the firm.

